



PLANNING & RESOURCE COUNCIL

AGENDA

JUNE 2, 2010

Purpose: **Participatory Governance Leaders Meeting**
Location: **TOYON ROOM**
Time: **1st & 3rd Wednesday - 1:30 p.m. to 3:00 p.m.**

DATE June 2, 2010	AGENDA TOPIC	DISCUSSION LEADER	EXPECTED OUTCOME
1:30 - 1:35	Approval of Minutes for May 19, 2010	Miner	Approval
1:35 - 2:00	Banner Presentation	Chien Shih	Discussion
2:00 - 2:30	OPC Recommendations/Updates	Treanor	Information
2:30 - 2:45	Feedback on ESMP - DRAFT #3	Treanor	Discussion
2:45 - 2:55	Basic Skills Committee Update	Starer	Information
2:55 - 3:00	Questions/Concerns/Rumors	Miner	

ATTACHMENTS:

-LINK FOR THE ESMP REPORT Draft #3

<http://www.foothill.fhda.edu/staff/irs/ESMP/>

-OPC Minutes 5/25

-Resources Requests

-Requests Recommendations by Category

-June 2 survey link

<http://www.surveymonkey.com/s/2010SpringIPB>

IMPORTANT DATES:

END OF THE YEAR CELEBRATION – June 9 - 3:00 – Campus Center Dining Room

June 7 - 6:00 – 7:30 - State of the College – Hearthside Lounge



FOOTHILL COLLEGE:

Resource Request SIP Group Prioritization

Date Submitted: 5/14/2010

Strategic Initiative: Building a Community of Scholars

Category: Increase to Ongoing B

Priority 1	Request:	Counseling #1: Renew SARS site license & site assistance fee
	Brief rationale:	Facilitates student access to counselors which is key to staying on track for transfer and career programs. Being able to make their own appointments builds responsibility and empowers decision-making.
Priority 2	Request:	PSME #1: Math My Way interns
	Brief rationale:	Helps build a community of scholars by providing assistance to students learning basic math skills, after which they can move on to higher level mathematics and succeed in a variety of programs.
Priority 3	Request:	Library/LRC #1: Library resources and LRC student workers
	Brief rationale:	Our understanding is that this request is primarily intended to address severe categorical funding cuts that affected the tutorial center's student worker budget. Tutorial center promotes student success by increasing skills in all academic areas through peer tutoring. Working as a peer tutor increases student communication and analytical skills.
Priority 4	Request:	Adaptive Learning #3: Student tutors
	Brief rationale:	Provides specialized tutorial support geared to the needs of students with disabilities, improving their potential for success in basic skills courses.
Priority 5	Request:	Bio Health #1: Biotechnology: B-budget for reactivation
	Brief rationale:	Essential for reactivation of the Biotech Lab Tech program; provides for basic funding for materials and lab supplies. Program offers a variety of certificates and degree options, articulation/transfer to complete four-year degrees in biotech.
Priority 6	Request:	Fine Arts #1: Piano maintenance funding
	Brief rationale:	
Priority 7	Request:	Counseling #4: Continued funding for Eureka and CollegeSource
	Brief rationale:	.
Priority 8	Request:	BSS #1: SPSS software annual maintenance
	Brief rationale:	
Priority 9	Request:	Fine Arts #2: Intercollegiate Speech & Debate team
	Brief rationale:	
Priority 10	Request:	PSME #3: Basic Skills Copier Costs (Math My Way & other pre-college)
	Brief rationale:	
Priority 11	Request:	PSME #4: Physics & Math Shows
	Brief rationale:	
Priority 12	Request:	PSME #2: PSME graduate students
	Brief rationale:	.

Category: One Time B

Priority 1	Request:	Bio Health #1: Biology: microscope repair/maintenance
	Brief rationale:	Provides for maintenance of essential equipment. Directly impacts all students taking biological science and related programs.
Priority 2	Request:	BSS #1: SPSS software purchase
	Brief rationale:	Provides core support to students in the social sciences for gaining practical knowledge and experience conducting research and performing data analysis, preparing them for transfer and workforce opportunities.
Priority 3	Request:	Global Access #1: Turnitin anti-plagiarism software
	Brief rationale:	Gives faculty a tool for originality checking; discourages plagiarism. Essential for encouraging original thinking and promoting student responsibility.
Priority 4	Request:	PSME #1: Graphic pads
	Brief rationale:	Extends the scope of faculty instruction in the sciences by providing specialized support for online office hours and delivery of lectures. Students can ask questions and receive a response containing handwritten math symbols in sessions that can be recorded and viewed by students afterwards.
Priority 5	Request:	Bio Health #2: Diagnostic Medical Sonography: scanner, supplies, etc.
	Brief rationale:	Needed to teach new applications and technologies in medical images, which supports student learning and career preparation.
Priority 6	Request:	FA #1: Repair and maintenance of Photo equipment (50%, for 2011-12)
	Brief rationale:	

Category: Equipment

Priority 1	Request:	Library Resources
	Brief rationale:	Instructional equipment funding provides for the majority of the library's materials and technology needs (books, periodicals, databases, online catalog system). The library's resources are fundamental to student success across all the divisions and support the gamut of students' educational objectives.
Priority 2	Request:	Bio Health #1: Dental Assisting: caries detector, caries & ortho models, etc.
	Brief rationale:	Essential to continue state-of-the-art education for new licensing requirements in dental assisting career program.
Priority 3	Request:	Bio Health #2: Vet Tech: cattle chute, coagulation analyzer, pulse oximeter
	Brief rationale:	Provides support for student success in vet tech career program by supplying essential technical equipment that meets accreditation and health & safety standards.
Priority 4	Request:	PSME #1: Laptop computers for classroom
	Brief rationale:	Enables faculty to have portable access to specialized math, science, and engineering software for classroom demonstrations.
Priority 5	Request:	FA #2: In-room particle air filter
	Brief rationale:	It's important to address this health & safety issue in the ceramics classroom by improving air quality for both students and faculty
Priority 6	Request:	FA #1: Replacement of failing sound system in IDEA Center
	Brief rationale:	

Category: Facilities

Priority 1	Request:	Library/LRC #1: Dedicated library classroom
	Brief rationale:	The library provides students with instruction on sources of print and online information and how to do research (fundamental to student success), often in conjunction with classes in many of the academic departments. The current lack of a dedicated classroom makes it very difficult for the library to provide this service effectively.
Priority 2	Request:	Language Arts #1: Dedicated Spanish classroom
	Brief rationale:	Enables Spanish instructors to enrich their curriculum and improve learning by providing for maps and other visual aids that are difficult to move from room to room. Smart classroom technology would support multimedia presentations by both faculty and students that would also enrich the curriculum and improve learning.
Priority 3	Request:	Bio Health #1: Designated Pharmacy Technology classroom
	Brief rationale:	Program requires more adequate fixed and secure classroom space for the pharm tech students and their program-specific reference books, lab supplies, and equipment.
Priority 4	Request:	Bio Health #2: Designated EMTP (Paramedic) classroom
	Brief rationale:	Program requires more adequate fixed and secure classroom space for the EMTP students and their program-specific reference books, lab supplies, and equipment.
Priority 5	Request:	Adaptive Learning #1: Dedicated/shared APE classroom
	Brief rationale:	Program requires special classroom in order to increase course offerings on main campus to aid in teaching adaptive learning skills.

Strategic Initiative Members Initials:

_____	_____	_____	_____
_____	_____	_____	_____



FOOTHILL COLLEGE:

Resource Request SIP Group Prioritization

Eloise Orrell, Karl Peter, Laureen Balducci

Date Submitted:

5/11/10

Strategic Initiative:

Promoting Collaborative Decision Making

Category: Increase to Ongoing B

Priority 1	Request:	Library LRC
	Brief rationale:	
Priority 2	Request:	Site License - Counseling
	Brief rationale:	.
Priority 3	Request:	Math My Way Interns - PSME
	Brief rationale:	
Priority 4	Request:	SPSS Annual Maintenance - BSS
	Brief rationale:	
Priority 5	Request:	Biotechnology - BHS
	Brief rationale:	

Category: One Time B

Priority 1	Request:	Drupal - ARD
	Brief rationale:	
Priority 2	Request:	Repair Photo Equipment - FAC
	Brief rationale:	.
Priority 3	Request:	Microscope Repair - BHS
	Brief rationale:	
Priority 4	Request:	SSPS Purchase - BSS
	Brief rationale:	
Priority 5	Request:	Graphic Pads - PSME
	Brief rationale:	

Category: Equipment

Priority 1	Request:	Dental Assisting Equipment - BHS
	Brief rationale:	
Priority 2	Request:	Hayer Lift - ALD
	Brief rationale:	.

Priority 3	Request:	VY Cattle Shoot - BHS
	Brief rationale:	
Priority 4	Request:	Replacement of Sound System - FAC
	Brief rationale:	
Priority 5	Request:	In-Room Particle Filter - FAC
	Brief rationale:	

Category: Facilities

Priority 1	Request:	Acoustic Upgrade - FAC
	Brief rationale:	
Priority 2	Request:	Update Locks - BSS
	Brief rationale:	.
Priority 3	Request:	Dedicated Library Classroom - Library
	Brief rationale:	
Priority 4	Request:	Dedicated Spanish Classroom - LA
	Brief rationale:	
Priority 5	Request:	ALD Classroom - ALD
	Brief rationale:	

Strategic Initiative Members Initials:

_____	_____	_____*	_____*
EO	KP	LB	
_____	_____	_____	

* Leslye Noone and Lori Thomas have resigned from the committee as of May 11, 2010



FOOTHILL COLLEGE:

Resource Request SIP Group Prioritization

		Date Submitted:	5/11/10
Strategic Initiative:	Putting Access Into Action		

Category: Increase to Ongoing B

Priority 1	Request:	Student Tutors/ PSME Grad Students/Math My Way Tutors
	Brief rationale:	Independent silos for tutorial services is not an efficient use of college resources and should they should be a coordinated effort.
Priority 2	Request:	Library \$100,000
	Brief rationale:	.
Priority 3	Request:	Etudes – course management system & hosting services
	Brief rationale:	
Priority 4	Request:	Continued funding for Eureka & CollegeSource.com
	Brief rationale:	
Priority 5	Request:	Renew SARS site license & site assistance fee
	Brief rationale:	

Category: One Time B

Priority 1	Request:	Repair & maintenance of photo equipment
	Brief rationale:	
Priority 2	Request:	Graphic pads
	Brief rationale:	.
Priority 3	Request:	Repair & replacement of easels (both requests)
	Brief rationale:	
Priority 4	Request:	Repair of recording equipment
	Brief rationale:	
Priority 5	Request:	
	Brief rationale:	

Category: Equipment

Priority 1	Request:	Vet Tech: cattle shoot, coagulation analyzer, pulse oximeter
	Brief rationale:	
Priority 2	Request:	Library \$300,000
	Brief rationale:	.

Priority 3	Request:	Dental Assisting: caries detector, caries & ortho typondont models, provisional tooth models, facebow & articulator, EKG/capnography, radiograph processor
	Brief rationale:	
Priority 4	Request:	Respiratory Therapy: TMC monitors, spirometers, “Fit testing kit”
	Brief rationale:	
Priority 5	Request:	EMTP (Paramedic)
	Brief rationale:	

Category: Facilities

Priority 1	Request:	Pharmacy Technician classroom on main campus
	Brief rationale:	
Priority 2	Request:	EMTP (Paramedic) classroom on main campus
	Brief rationale:	.
Priority 3	Request:	Costume shop & disabled access
	Brief rationale:	
Priority 4	Request:	ALD: dedicated/shared room
	Brief rationale:	
Priority 5	Request:	Replace tables in IDEA Center
	Brief rationale:	

Strategic Initiative Members Initials:

Summary of SIP Prioritization
Spring 2010

Request/File Name	Description	BACOS	PACDME	PAIA	Points
OngoingB 1-LIBR	Library Resources and LRC workers - \$100,000	3	1	2	12
OngoingB 1-CNSL	Renew SARS site license - \$8,500	1	2	5	10
OngoingB 1-PSME	MMW Interns - \$65,000	2	3		7
OngoingB 2-PSME	Grad Student Tutors - \$55,000	12		1	5
OngoingB 1-FGA	ETUDES CMS Services - \$115,000			3	3
OngoingB 3-ALD	Student Tutors - \$12,000 per quarter	4			2
OngoingB 1-BHS	Biotechnology - \$7,000	5	5		2
OngoingB 4-CNSL	Eureka and College Source \$8,000	7		4	2
OngoingB 1-BSS	SPSS Annual Maintenance- \$345	8	4		2
OngoingB 1-FA	Piano Maintenance Funding - \$6,600	6			
OngoingB 2-FA	Intercollegiate Speech and Debate - \$8,000	9			
OngoingB 3-PSME	Basic Skills Copier costs - \$6,000	10			
OngoingB 4-PSME	Physics and Math shows - \$5,000	11			
Request/File Name	Description	BACOS	PACDME	PAIA	Points
OneTimeB 1-FA	Repair of Photo Equipment - \$7,500	5	2	1	10
OneTimeB 1-BHS	Microscope Repair - \$6,000	1	3		8
OneTimeB 1-PSME	Graphic Pads - \$3,300	4	5	2	7
OneTimeB 1-BSS	SPSS Software Purchase - \$2,300	2	4		6
OneTimeB 1-ALD	DRUPAL - \$5,000		1		5
OneTimeB 2-FA	Repair of aged easels - \$8,000			3	3
OneTimeB 1-FGA	Turn It In Software - \$5,433	3			3
OneTimeB 4-FA	Repair of recording equipment - \$1,200			4	1
Request/File Name	Description	BACOS	PACDME	PAIA	Points
Equip 1-BHS	Dental Assisting detector & models - \$43,000	2	1	3	12
Equip 2-BHS	Vet Tech Cattle Shoot - \$11,000	3	3	1	11
Equip 1-LIBR	Library \$300,000	1		2	9
Equip 1-ALD	Hoyer Lift - ALD - Amount N/A		2		4
Equip 1-FA	Replace sound system - \$7,000	6	4		3
Equip 3-BHS	Respiratory Therapy - \$7,500			4	2
Equip 2-FA	In Room particle Filter - \$3,000	5	5		2
Equip 1-PSME	Laptops for PSME Classroom - \$15,000	4			2
Equip 5-BHS	EMT Paramedic Manakins/supplies - \$3,978			5	1

Summary of SIP Prioritization
Spring 2010

Request/File Name	Description	BACOS	PACDME	PAIA	Points
Facil 1-BHS	Pharm Tech classroom on main campus - Amount N/A	3		1	8
Facil 1-LIBR	Dedicated Library Classroom - Amount N/A	1	3		8
Facil 2-BHS	EMT Paramedic classroom on main campus - Amount N/A	4		2	6
Facil 1-LA	Dedicated Spanish Classroom - Amount N/A	2	4		6
Facil 1-FA	Acoustic Upgrade - \$7,800		1		5
Facil 1-ALD	ALD Dedicated/Shared Room - Amount N/A	5	5	4	4
Facil 1-BSS	Update Locks - Amount N/A		2		4
Facil 4-FA	Costume Shop Disabled Access - \$50,000			3	3
Facil 2-FA	Replace tables in IDEA Center - \$10,500			5	1

**OPC Recommendations and Funding Sources
Of Top SIP Priorities**

June 1, 2010

Ongoing B Top Requests (SIPs' top three combined)				Recommendation	Funding
OngoingB 1-LIBR	Library Resources and LRC workers - \$100,000			OPC recommends a breakdown in the specific items being requested.	Dependent upon requested items: Instructional Equipment, One time B from ending balance, Lottery, Does Division have \$ in ongoing B
OngoingB 1-CNSL	Renew SARS site license - \$8,500				CNSL Div B can cover this year.
OngoingB 1-PSME	MMW Interns - \$65,000				Are their Chancellor's Circle funds for next year?
OngoingB 2-PSME	Grad Student Tutors - \$55,000				Ending balance if it exists?
OngoingB 1-FGA	ETUDES CMS Services - \$115,000				College wide funds and ending balance for '09-10.
Individual SIP Breakdown of Top 3					
Building a Community of Scholars Top 3					
OngoingB 1-CNSL	Renew SARS site license - \$8,500				
OngoingB 1-PSME	MMW Interns - \$65,000				
OngoingB 1-LIBR	Library Resources and LRC workers - \$100,000				
Promoting a Collaborative Decision Making Environment					
OngoingB 1-LIBR	Library Resources and LRC workers - \$100,000				
OngoingB 1-CNSL	Renew SARS site license - \$8,500				
OngoingB 1-PSME	MMW Interns - \$65,000				

**OPC Recommendations and Funding Sources
Of Top SIP Priorities**

June 1, 2010

Putting Access into Action						
OngoingB 2-PSME	Grad Student Tutors - \$55,000					
OngoingB 1-LIBR	Library Resources and LRC workers - \$100,000					
OngoingB 1-FGA	ETUDES CMS Services - \$115,000					
One Time B Top Requests (SIPs' top three combined)				Recommendation	Funding Source	
OneTimeB 1-FA	Repair of Photo Equipment - \$7,500				Ending Balance?	
OneTimeB 1-BHS	Microscope Repair - \$6,000				Division B Budget.	
OneTimeB 1-PSME	Graphic Pads - \$3,300				Measure C.	
OneTimeB 1-BSS	SPSS Software Purchase - \$2,300				Lottery.	
OneTimeB 1-ALD	DRUPAL - \$5,000					
OneTimeB 2-FA	Repair of aged easels - \$8,000				Ending Balance?	
OneTimeB 1-FGA	Turn It In Software - \$5,433				Div. B? 3 divisions? or ending balance.	
Individual SIP Breakdown of Top 3						
Building a Community of Scholars Top 3						
OneTimeB 1-BHS	Microscope Repair - \$6,000					
OneTimeB 1-BSS	SPSS Software Purchase - \$2,300					
OneTimeB 1-FGA	Turn It In Software - \$5,433					
Promoting a Collaborative Decision Making Environment						
OneTimeB 1-ALD	DRUPAL - \$5,000					
OneTimeB 1-FA	Repair of Photo Equipment - \$7,500					
OneTimeB 1-BHS	Microscope Repair - \$6,000					

**OPC Recommendations and Funding Sources
Of Top SIP Priorities**

June 1, 2010

Putting Access into Action						
OneTimeB 1-FA	Repair of Photo Equipment - \$7,500					
OneTimeB 1-PSME	Graphic Pads - \$3,300					
OneTimeB 2-FA	Repair of aged easels - \$8,000					
Equipment Top Requests (SIPs' top three combined)				Recommendation	Funding Source	
Equip 1-BHS	Dental Assisting detector & models - \$43,000				Meas. C	
Equip 2-BHS	Vet Tech Cattle Chute - \$11,000				Meas. C	
Equip 1-LIBR	Library \$300,000				Meas. C	
Equip 1-ALD	Hoyer Lift - ALD - Amount N/A			need purpose.	Meas. C ?	
Individual SIP Breakdown of Top 3						
Building a Community of Scholars Top 3						
Equip 1-LIBR	Library \$300,000			OPC recommends a breakdown in the specific items being requested.		
Equip 1-BHS	Dental Assisting detector & models - \$43,000					
Equip 2-BHS	Vet Tech Cattle chute - \$11,000					
Promoting a Collaborative Decision Making Environment						
Equip 1-BHS	Dental Assisting detector & models - \$43,000					
Equip 1-ALD	Hoyer Lift - ALD - Amount N/A					
Equip 2-BHS	Vet Tech Cattle chute - \$11,000					
Putting Access into Action						

**OPC Recommendations and Funding Sources
Of Top SIP Priorities**

June 1, 2010

Equip 2-BHS	Vet Tech Cattle chute - \$11,000			
Equip 1-LIBR	Library \$300,000			
Equip 1-BHS	Dental Assisting detector & models - \$43,000			
All Facilities Requests (SIPs' top three combined)				Funding Source
Facil 1-BHS	Pharm Tech classroom on main campus - Amount N/A			
Facil 1-LIBR	Dedicated Library Classroom - Amount N/A			
Facil 2-BHS	EMT Paramedic classroom on main campus - Amount N/A			
Facil 1-LA	Dedicated Spanish Classroom - Amount N/A			
Facil 1-FA	Acoustic Upgrade - \$7,800			Meas C?
Facil 1-ALD	ALD Dedicated/Shared Room - Amount N/A			
Facil 1-BSS	Update Locks - Amount N/A			Meas C?
Facil 4-FA	Costume Shop Disabled Access - \$50,000			Meas C?
Facil 2-FA	Replace tables in IDEA Center - \$10,500			Meas C?
Individual SIP Breakdown of Top 3				
Building a Community of Scholars Top 3				
Facil 1-LIBR	Dedicated Library Classroom - Amount N/A			
Facil 1-LA	Dedicated Spanish Classroom - Amount N/A			
Facil 1-BHS	Pharm Tech classroom on main campus - Amount N/A			
Promoting a Collaborative Decision Making Environment				
Facil 1-FA	Acoustic Upgrade - \$7,800			
Facil 1-BSS	Update Locks - Amount N/A			
Facil 1-LIBR	Dedicated Library Classroom - Amount N/A			
Putting Access into Action				
Facil 1-BHS	Pharm Tech classroom on main campus - Amount N/A			

**OPC Recommendations and Funding Sources
Of Top SIP Priorities**

June 1, 2010

Facil 2-BHS	EMT Paramedic classroom on main campus - Amount N/A					
Facil 4-FA	Costume Shop Disabled Access - \$50,000					

Summary of SIP Prioritization
Spring 2010

May 27, 2010

Request/File Name	Description	BACOS	PACDME	PAIA
OngoingB 1-LIBR	Library Resources and LRC workers - \$100,000	3	1	2
OngoingB 1-CNSL	Renew SARS site license - \$8,500	1	2	5
OngoingB 1-PSME	MMW Interns - \$65,000	2	3	
OngoingB 2-PSME	Grad Student Tutors - \$55,000	12		1
OngoingB 1-FGA	ETUDES CMS Services - \$115,000			3
OngoingB 3-ALD	Student Tutors - \$12,000 per quarter	4		
OngoingB 1-BHS	Biotechnology - \$7,000	5	5	
OngoingB 4-CNSL	Eureka and College Source \$8,000	7		4
OngoingB 1-BSS	SPSS Annual Maintenance- \$345	8	4	
OngoingB 1-FA	Piano Maintenance Funding - \$6,600	6		
OngoingB 2-FA	Intercollegiate Speech and Debate - \$8,000	9		
OngoingB 3-PSME	Basic Skills Copier costs - \$6,000	10		
OngoingB 4-PSME	Physics and Math shows - \$5,000	11		

Request/File Name	Description	BACOS	PACDME	PAIA
OneTimeB 1-ALD	DRUPAL - \$5,000		1	
OneTimeB 1-FA	Repair of Photo Equipment - \$7,500	5	2	1
OneTimeB 1-BHS	Microscope Repair - \$6,000	1	3	
OneTimeB 1-BSS	SPSS Software Purchase - \$2,300	2	4	
OneTimeB 1-PSME	Graphic Pads - \$3,300	4	5	2
OneTimeB 1-FGA	Turn It In Software - \$5,433	3		
OneTimeB 2-FA	Repair of aged easels - \$8,000			3
OneTimeB 4-FA	Repair of recording equipment - \$1,200			4

Request/File Name	Description	BACOS	PACDME	PAIA
Equip 1-BHS	Dental Assisting detector & models - \$43,000	2	1	3
Equip 2-BHS	Vet Tech Cattle chute - \$11,000	3	3	1
Equip 1-LIBR	Library \$300,000	1		2
Equip 1-ALD	Hoyer Lift - ALD - Amount N/A		2	
Equip 1-FA	Replace sound system - \$7,000	6	4	
Equip 3-BHS	Respiratory Therapy - \$7,500			4
Equip 2-FA	In Room particle Filter - \$3,000	5	5	
Equip 1-PSME	Laptops for PSME Classroom - \$15,000	4		
Equip 5-BHS	EMT Paramedic Manakins/supplies - \$3,978			5

Summary of SIP Prioritization
Spring 2010

May 27, 2010

Request/File Name	Description	BACOS	PACDME	PAIA
Facil 1-BHS	Pharm Tech classroom on main campus - Amount N/A	3		1
Facil 1-LIBR	Dedicated Library Classroom - Amount N/A	1	3	
Facil 2-BHS	EMT Paramedic classroom on main campus - Amount N/A	4		2
Facil 1-LA	Dedicated Spanish Classroom - Amount N/A	2	4	
Facil 1-FA	Acoustic Upgrade - \$7,800		1	
Facil 1-ALD	ALD Dedicated/Shared Room - Amount N/A	5	5	4
Facil 1-BSS	Update Locks - Amount N/A		2	
Facil 4-FA	Costume Shop Disabled Access - \$50,000			3
Facil 2-FA	Replace tables in IDEA Center - \$10,500			5